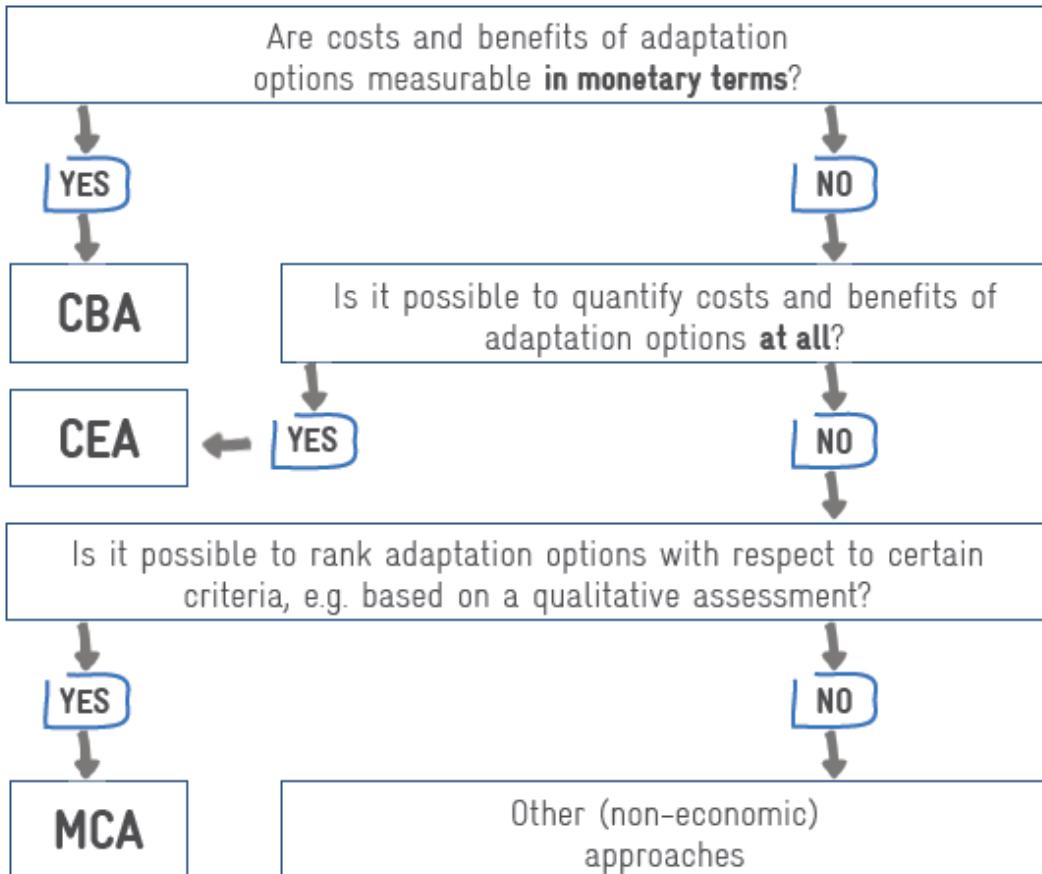


# **Appraisal Methods of Adaptation Measures (CBA-CEA)**

# OUTLINE

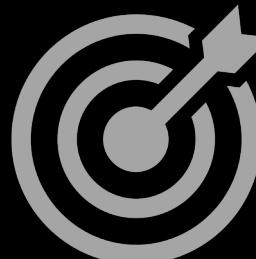
- **CEA & CBA – *goals, process, strengths and weaknesses***
- **Valuation**
- **Discount rate**
- **Sensitivity analysis**
- **Examples**



Economic tools for ranking and prioritizing adaptation options

**WHICH ONE TO USE?**

# **Cost Effectiveness Analysis: What is it?**



**CEA produces ranking in terms of costs of different options that achieve the same objective**

**The main aim is finding the least costly option**

Strengths	Weaknesses
<ul style="list-style-type: none"> <li>- Benefits expressed in physical terms = no monetary valuation of benefits</li> <li>- Increases applicability to <u>non-market sectors</u></li> <li>- Relatively <u>simple</u> approach easy to understand</li> <li>- Frequently used for CCM = approach <u>widely recognised</u> by policy makers</li> <li>- Can assess different policy targets and how to achieve these at least cost - how to achieve greatest benefits for available resources - cost implications of progressively more ambitious policies</li> </ul>	<ul style="list-style-type: none"> <li>- Optimizes to a single metric, which can be difficult to pick. <u>Less applicable for cross-sectoral complex risks</u></li> <li>- The focus on a single metric omits important risks, and does not capture all costs and benefits (attributes) for option appraisal</li> <li>- Tends to work best with technical options, and can therefore <u>omit or give lower priority to capacity building and soft (non-technical) measures</u></li> <li>- Does not lend itself to the consideration of uncertainty and adaptive management</li> </ul>

# Cost Effectiveness Analysis Strengths and Weaknesses

# **Cost Effectiveness Analysis: How do we do it?**

## **MAIN STEPS:**

- 1. Agree on the adaptation objective and identify the potential adaptation options**
- 2. Establish a baseline**
- 3. Quantify and aggregate various costs (@PV)**
- 4. Determine Effectiveness**
- 5. Compare the cost-effectiveness of the different options**

# Cost Effectiveness Analysis *Example*

Two forms of ratio can be expressed:

- **Cost-Effectiveness Ratio:** dividing costs of an alternative by the measure of effectiveness
- **Incremental Cost-Effectiveness Ratio:** dividing effectiveness measured by costs of alternative ( $i$ )

Using these ratios the researcher can compare two project alternatives as follows:

Where,

$C_i$  = Costs of alternative  $i$

$C_j$  = Costs of alternative  $j$

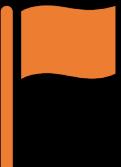
$E_i$  = Effectiveness units of alternative  $i$

$E_j$  = Effectiveness units of alternative  $j$

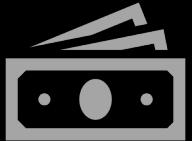
$$CE_{ij} = \frac{C_i - C_j}{E_i - E_j}$$

Scheme	Cost (£)	E (lives saved per annum)	C/E	$\Delta C$	$\Delta E$	$\Delta C/\Delta E$
A	9,000	5 1,800	-	-	-	-
B	15,000	8 1,875	6,000	3	2,000	
C	20,000	11 1,818	5,000	3	1,667	
D	30,000	12 2,500	10,000	1	10,000	

# Cost Benefit Analysis: What is it?



**Method of choice in most Gov economic appraisal**



**Portney: “it is an attempt to identify and express in dollar terms all of the effects of proposed government policies or projects”**



**It is a useful tool to assess the social welfare impacts of a project or policy**



**Many economists favor using it when assessing a project – though it still raises concerns in many quarters and can be difficult to get right**

# Cost Benefit Analysis: *How do we do it?*



**Add up costs and add up benefits; if net benefits are positive do the project!**

**Simple, right?**

**Not quite! Issue of measurement of costs and benefits**



**Often times, costs simpler – tend to be one-off and are market transactions e.g. one time cost of constructing a dam**

**Benefits can be trickier e.g. what is the value of cleaner air after an land use policy is implemented?**

# Cost Benefit Analysis: *How do we do it?*

#2

- 1. Identify adaptation objective and potential adaptation options**
- 2. Establish a baseline and project pipeline to determine costs and benefits and compare the two situations**
- 3. Quantify and aggregate direct and indirect costs over specific time periods**
- 4. Quantify and aggregate benefits over specific time periods**
- 5. Compare the aggregated costs and benefits (@PV)**

***NB: benefits and costs need to be discounted to calculate their present value***

**NPV > 0**

**BCR > 1**

**IRR1 > IRR2**

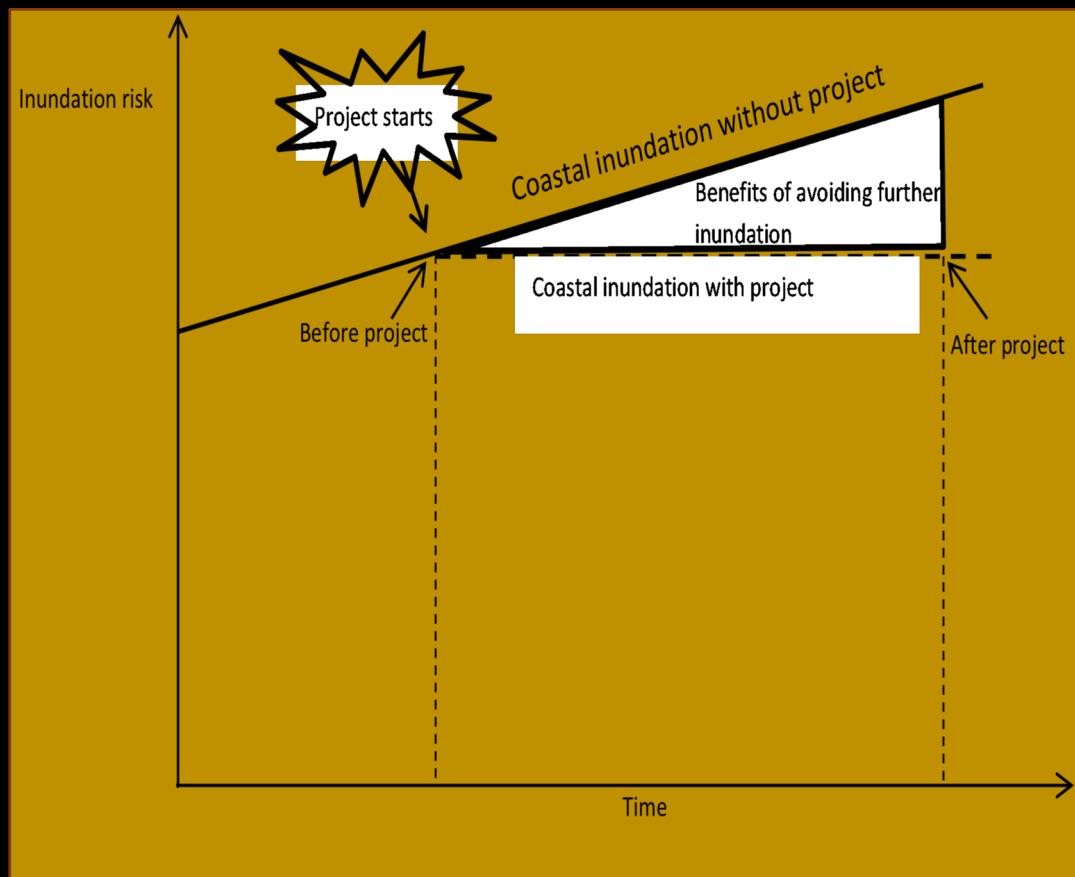
# Cost Benefit Analysis: *How do we do it?*

#2 – *cont'd*

1. Identify adaptation objective and potential adaptation options
2. Establish a baseline and project pipeline to determine costs and benefits and compare the two situations

## “With and without” analysis

- Different from “before and after”
- Allows costs & benefits resulting from a proj to be identified



# Cost Benefit Analysis: *How do we do it?*

**#2 – cont'd**

## With & Without Project Lagoon Dredging Project

Present situation	Without lagoon dredging	With lagoon dredging and accompanying ban on beach mining
<b>Beach mining of coastal aggregates (household mining estimated at 77,000 m<sup>3</sup> per year and Ministry of Public Works and utilities (MPWU) estimated at 6,500 m<sup>3</sup> per year)</b>  <b>Importation of aggregate material from overseas estimated at 5,000 m<sup>3</sup> per year</b>	Total beach mining increases at 5 per cent per year for next 10 years  Importation of aggregate material increases at 7 per cent per year for next 10 years	Reduced reliance on coastal mining and importation of aggregate:  Provision of 46,000 m <sup>3</sup> of aggregate per annum, expected to offset 75 per cent of imported aggregates and all aggregates mined by MPWU from the coast. The remainder of the 46,000 m <sup>3</sup> is intended to offset an equivalent quantity mined by communities  Beach mining for large boulders and remaining aggregate needs (21,000 m <sup>3</sup> estimated) continues
<b>Coastal erosion exacerbated by mining of beach flats, leading to increased risk of inundation, and damage to infrastructure, agriculture and public health</b>	Coastal erosion continues with resulting ongoing harm to infrastructure, agriculture and public health  Expenditure on protective works (e.g. sea walls) increases by Aus\$7,500 per year	Expenditure on protective works remain at the same level  Reduced damage costs in infrastructure and agriculture  Reduced public health losses  Possible impacts on fisheries?
<b>Coastal mining supplementing incomes to numerous families, and sole or primary source of income for many</b>	Continues at same level	Negative impacts on livelihoods of some community members
<b>Low compliance with regulations restricting coastal mining (illegal mining in vulnerable areas, low payment of mining royalties)</b>	Continues	Increased compliance from some sectors of the community but  Likely on-going noncompliance from some families reliant on beach mining as primary source of income  Possible social unrest due to negative perceptions by community of lagoon dredging (negative impact of livelihoods, environmental impacts etc.)

# **Cost Benefit Analysis: *How do we do it?***

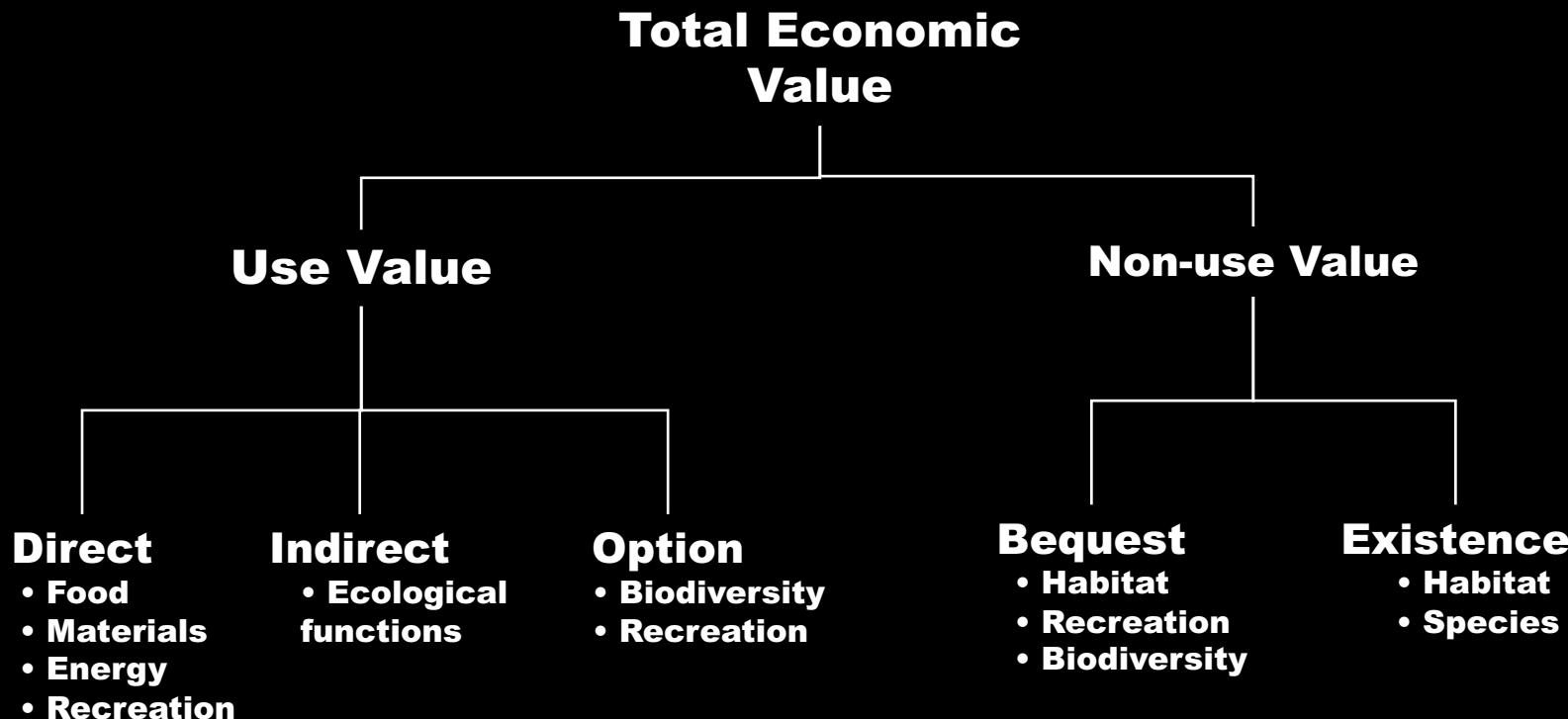
**#3**

## **Methodological points:**

- **Need to turn to valuation techniques**
- **Need to be cognizant of timing of costs and benefits – costs and benefits are usually accrued over time**
- **Need to understand distribution of net present value**
- **Need to identify factors that drive results (*sensibility*)**

# Valuing Costs and Benefits

**Must engage in full valuation – not just market valuation of costs and benefits**



# Valuing Costs and Benefits

**Strategy to get valuation  
is based on:**

- 1. Existing literature – plenty exist but lucky if in same context and period of time**
  
- 2. Conduct own study – variety of methods including:**
  - For adaptions: Impact Evaluation**
  - More generally:**

	Revealed Preference	Stated Preference
Explicit prices/markets	•Market prices (IE)	•Contingent valuation
	•Simulated markets	
Implicit prices/markets	•Travel cost	•Contingent ranking
	•Hedonic property values	
	•Hedonic wage	
	•Avoidance expenditures	
	•Derived demand for options	

Note: for adaptations that save lives, we use value of a statistical life (VSL) to add benefits of deaths averted

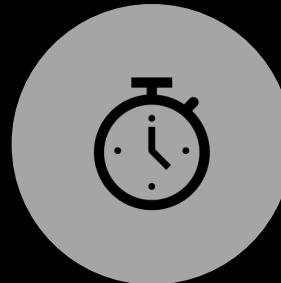
# Discounting: What is it?



**Many times we want to assess value of events in the future e.g. costs and benefits that occur in the future**



**How do we think about activities that have value but occur at times other than the present?**



**Projects span time – activities occur over many months/years**



**Idea: reduce all future values to a common present value**

# Discounting: Why is it?

- Why? Because: *money today is worth more than money tomorrow*
- We need to convert future values into a present value
- To do this we discount the future back to the present
- The *discount rate* is a product of society's time value of money (composed of the pure rate of time preference and the goods discount rate)

# **Discounting: *How do we do it?***

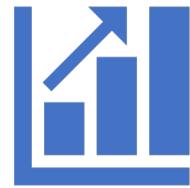
**Use this formula to convert all future values to present values:**

$$PV = FV_t / (1 + r)^t$$

**Where PV is present value, FV is future value, r is the discount rate and t is time.**

**Need to define number of relevant periods**

**NB: GCF projects have chosen r = 10%**



# Sensitivity Analysis

**Tests the robustness of the results of a model or system in the presence of uncertainty**

**Increases understanding of the relationships between input and output variables in a system or model**

- **What if key parameters are shifted by some percentage?**
- **How sure are we about the quality of our input?**
- **And O&M?**
- **How about the benefits?**



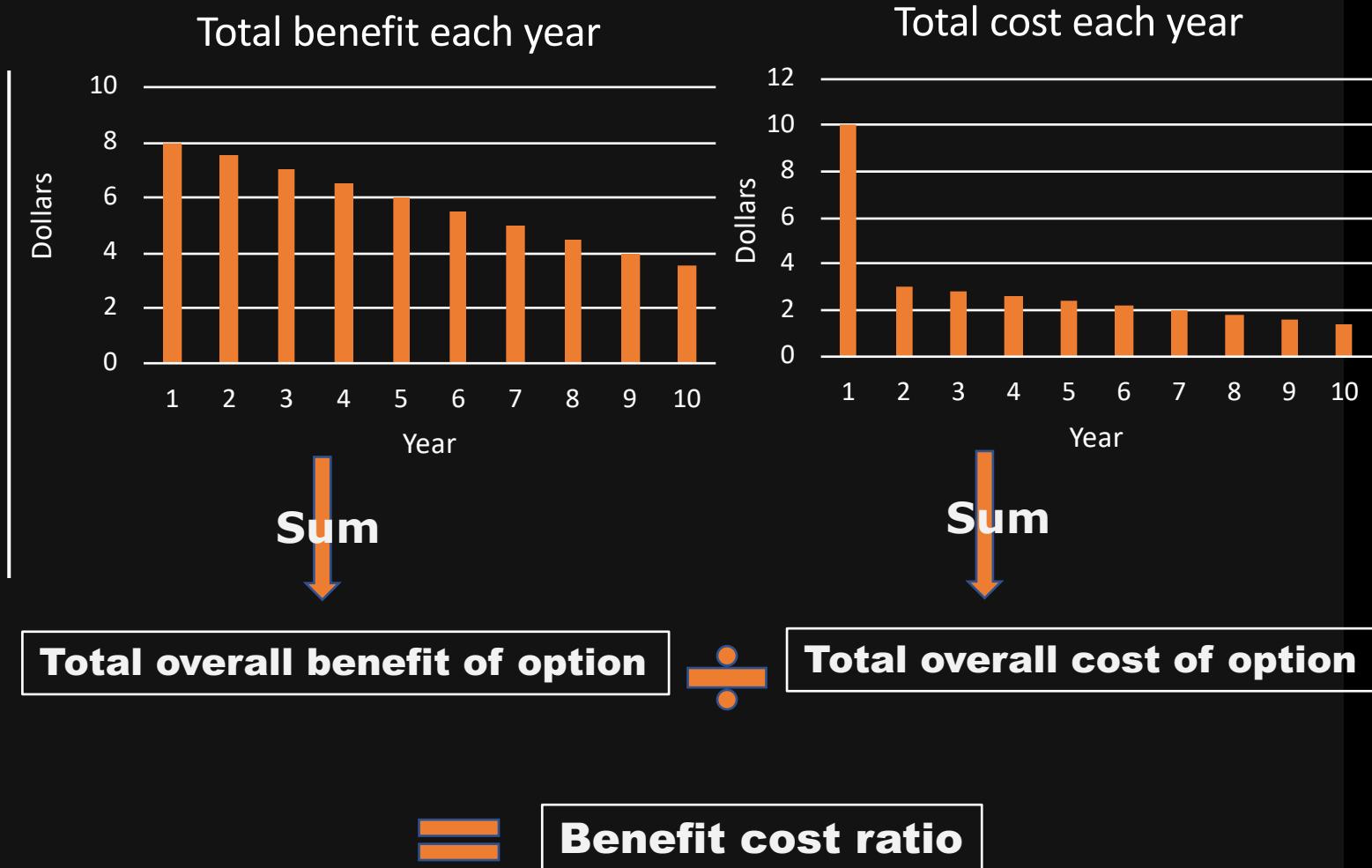
# How to Choose

- **Decision making – go/no-go**
- **If selecting from a suite of projects pick one with highest NPV – BCR (>1)**
- **If deciding on single project proceed if NPV is positive (or Economic Internal Rate of Return is greater than assumed discount rate)**
- **Is risk acceptable? Range of NPV values acceptable?**
- **Add: Sensitivity to specific parameters – are we confident in our ability to control those inputs?**

# Benefit Cost Ratio

**“For every dollar spent, how much is returned in benefits?”**

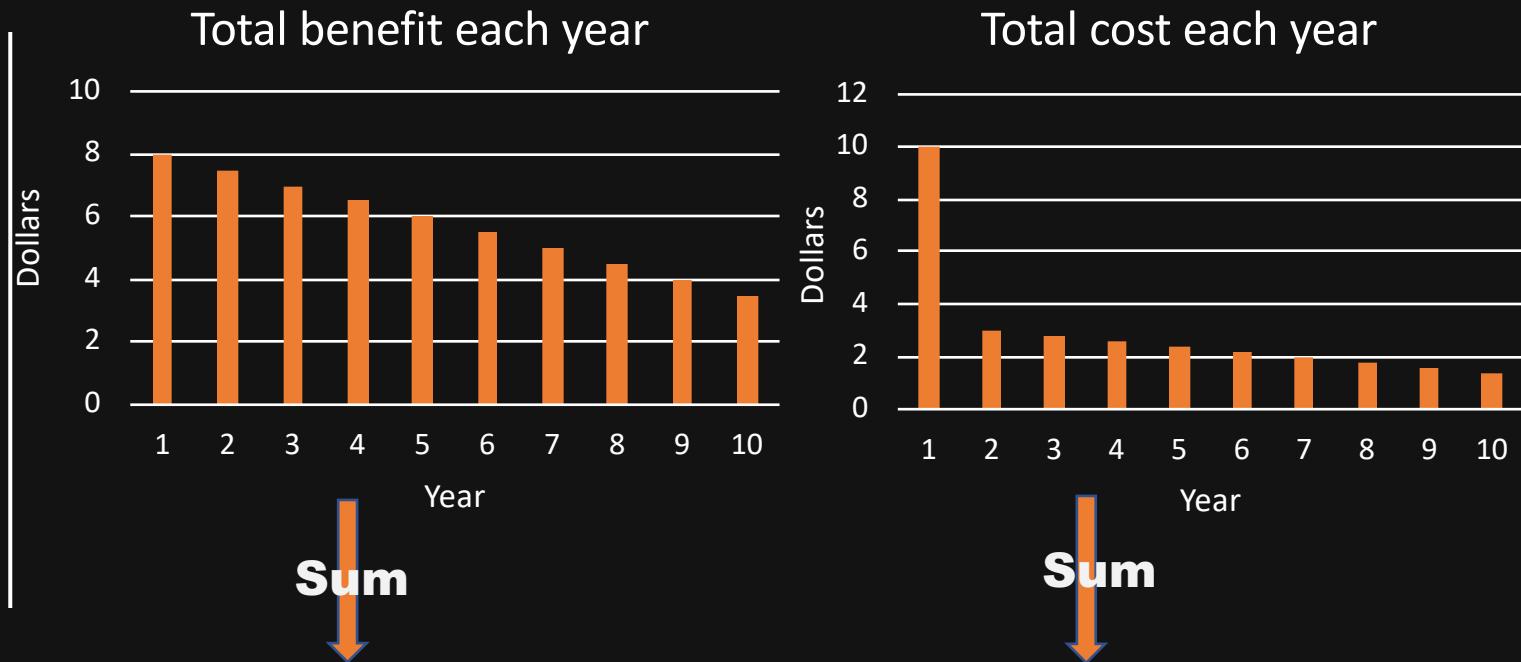
## How to Choose #2



# Net Present Value

“what is the overall impact of this option?”

## How to Choose #3



Total overall benefit of option

Total overall cost of option



Net Present Value

# Irrigation as Adaptation to Climate Change

**Climate change affects temperature and precipitation among other climate phenomena**

**Changes in the hydrological cycle will be some of the most obvious changes that will affect agriculture**

**Irrigation systems are a way to adapt to changes in the hydrologic cycle (especially changes in the quantity and timing of precipitation)**



**“The prices of staple foods are at near historic lows, and stockpiles are adequate. This is a situation that would be inconceivable without the last half-century's *investments in irrigation*... Irrigation is the largest recipient of public agricultural investment in the developing world”**

**(World Bank (1995))**

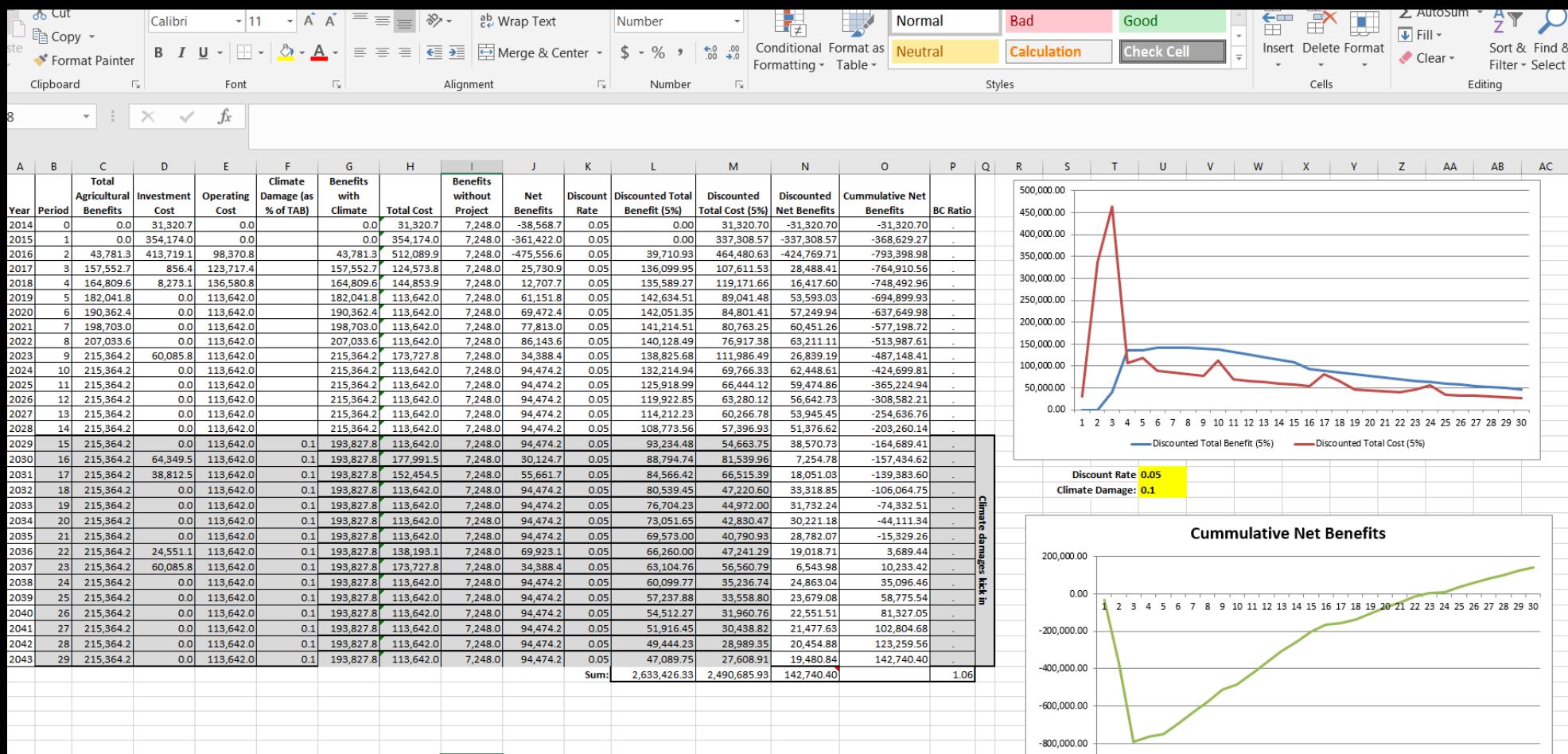
# CBA – a practical example – Bhutan

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# CBA - EXERCISE

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Bureau of Policy and Programme Support

Thank you

